

**Programme: MBA**
**Course: Production & Operations Management**
**Course Code:11.551**
**Enrolment no. \_\_\_\_\_**
**Full Marks: 70**
**Time: 3 Hrs.**

| Q.No.                              | Questions  | CO  | Bloom Taxonomy Category | Marks       |
|------------------------------------|--|-----|-------------------------|-------------|
| <b>Section I</b>                   |  |     |                         |             |
| 1                                  | <b>Short Answer type questions.</b>  |     |                         |             |
| a                                  | State the objectives of a good plant layout.   | CO1 | Remember                | 4 x 5 = 20  |
|                                    | or   |     |                         |             |
| b                                  | Explain "Job Shop Production System" and list out its characteristics.   | CO1 | Remember                |             |
|                                    | or   |     |                         |             |
| c                                  | Explain what do you understand by "Materials Management". Discuss the importance of Materials Management.  | CO2 | Understand              |             |
|                                    | or   |     |                         |             |
| d                                  | Explain what you understand by "Continuous Review System" and "Periodic Review System" for the inventories.  | CO2 | Understand              |             |
|                                    | or   |     |                         |             |
| e                                  | Explain what do you understand by "Line Balancing in a Layout".  | CO3 | Understand              |             |
|                                    | or   |     |                         |             |
| f                                  | State the points to be considered while taking decision on the Capacity Planning.  | CO3 | Remember                |             |
|                                    | or   |     |                         |             |
| g                                  | Explain what do you mean by Stake Holders. Explain what do you understand by Direct and Indirect Stakeholders.   | CO4 | Understand              |             |
|                                    | or   |     |                         |             |
| h                                  | Explain Communication planning and its importance in a project.  | CO4 | Understand              |             |
|                                    | or   |     |                         |             |
| <b>Section II</b>                  |  |     |                         |             |
| <b>Long Answer type questions.</b> |  |     |                         |             |
| 2                                  | Illustrate the System Concept of Production/Operations function of an organization.  | CO1 | Apply                   | 3 x 10 = 30 |
|                                    | or   |     |                         |             |
| 3                                  | Explain what is meant by Scheduling. Discuss the factors that effect scheduling.   | CO1 | Understand              |             |
|                                    | or   |     |                         |             |
| 4                                  | Explain what do you mean by Selective Control of Inventories. Appraise ABC Analysis Method, VED Analysis Method, FSN Analysis Method and HML Analysis Method of Inventory Control. | CO2 | Analyze                 |             |
|                                    | or   |     |                         |             |
| 5                                  | a. Appraise the advantages and disadvantages of Codification.  | CO2 | Analyze                 |             |
|                                    | b. "Standardization helps in reducing the prices of materials". Judge the statement.   | CO2 | Evaluate                |             |
| 6                                  | Explain what do you understand by Aggregate Production Planning. Discuss the Pure Strategies that can be followed for meeting/smoothing the fluctuations in the demand.            | CO3 | Understand              |             |
|                                    | or   |     |                         |             |
| 7                                  | a. List out the different types of Survey Methods for Demand Forecasting. Explain in brief the Delphi Technique of Forecasting.  | CO3 | Understand              |             |
|                                    | b. Explain what do you mean by Statistical Method of Forecasting. Compare the "Moving Average Method" with the "Weighted Moving Average Method".                                   | CO3 | Understand              |             |
| <b>Section III</b>                 |  |     |                         |             |
| <b>Application based questions</b> |  |     |                         |             |
| 5                                  | a. Appraise about the points that are essentials of a valid Contract.  | CO4 | Apply                   | 1 x 20 = 20 |
|                                    | b. "Mitigating resource risk is all about being prepared in advance", Recommend some of the ways by which you feel you can mitigate the resource risk.                             | CO4 | Evaluate                |             |
|                                    | or   |     |                         |             |
|                                    | a. Appraise on the skills required of a Project Manager.   | CO4 | Analyze                 |             |
|                                    | b. As a Project Manager recommend the steps that should be taken at the time of Project Closure.   | CO4 | Analyze                 |             |

**COURSE OUTCOME**

CO1 Apply the concept of Production & Operations management in manufacturing and service sector and will be able to plan and implement production and service related decisions.

CO2 Plan production schedules and plan resources (material and machine) required for production.

CO3 Apply the concepts of purchase, stores and inventory management and analyse and evaluate material requirement decisions.

CO4 Measure performance related to productivity and will be able to conduct basic industrial engineering study on men and machines.